

WAVERLEY BOROUGH COUNCIL
COMMUNITY WELLBEING O&S COMMITTEE

15 SEPTEMBER 2021

Title:

Update regarding Health & Wellbeing

Portfolio Holder: Cllr Kika Mirylees, Health & Wellbeing
Cllr Anne-Marie Rosoman, Community Safety

Head of Service: Kelvin Mills, Head of Commercial Services
Andrew Smith, Head of Housing Delivery & Communities

Key decision: No

1. Purpose and summary

- 1.1 To update the Committee regarding the expansion of the strategic function of the Safer Waverley Partnership (SWP) and the development of a new shared Health and Wellbeing Board and associated Strategy.
- 1.2 Developing a shared Health and Wellbeing and Community Safety Board and associated Strategy for Waverley will:
- a) create a strategic arm to drive forward the Health and Wellbeing agenda and priorities through clearer governance and performance monitoring,
 - b) enable partners to share priorities across community wellbeing, health, social care, anti-social behaviour and criminal activity through addressing the wider determinants of health, and
 - c) establish opportunities to explore joint funding, commissioning and project delivery collaboratively.

2. Background

- 2.1. Waverley's five year Health and Wellbeing Strategy was published in May 2016 and is due to be reviewed this year.
- 2.2. Priority 5 of the current strategy 'Safeguarding the population' includes the delivery of the SWP Plan and the development and delivery of services which contribute to safeguarding the population and improving wellbeing.
- 2.3. In March 2020 the merger of the Surrey Health and Wellbeing Board and Surrey Community Safety Board aligned their priorities into one shared overarching Board. The Surrey Board is currently reviewing and developing their ten-year Strategy.
- 2.4. Since the creation of the Surrey Board the COVID-19 pandemic has further exacerbated existing health inequalities and led to the necessity for the Community Impact and Rapid Needs Assessments. These reviews have

highlighted specific population groups in Waverley who have been most affected and which have close synergy with the community safety priority areas.

- 2.5. The timing of the Waverley Health & Wellbeing Strategy review provides an excellent opportunity to integrate the SWP priorities, and create a shared Board and Strategy. It will also allow alignment with the direction that the wider Surrey Health and Wellbeing Board are taking.
- 2.6. On 26 May 2021 the SWP Board gave approval for officers to work with relevant stakeholders to explore aligning priorities and bring a proposal to the next meeting.
- 2.7. On 14 July 2021 the SWP Board agreed to approve the:
 - a. draft Health & Wellbeing Board Terms of Reference,
 - b. proposed membership of health partners and stakeholders to form the wider board (Annexe 1),
 - c. draft Health and Wellbeing and SWP 'Plan on a Page' (Annexe 2),
 - d. process of officers developing a shared Health and Wellbeing and Community Safety Strategy, and
 - e. implementation of a coordination group to deliver the Plan.

3. Next steps

- 3.1. Waverley officers will work to further develop and deliver the Health and Wellbeing and SWP 'Plan on a Page', to ensure a continued focus on existing priorities and include the development of a new shared Strategy.
- 3.2. Over the next 9 months officers will:
 - 3.2.1. implement one Board to provide clear, strategic direction;
 - 3.2.2. review the current H&WB Strategy and Action Plan and develop a new aligned Strategy;
 - 3.2.3. work with the Surrey Health and Wellbeing Board to align the new Waverley Strategy with the Surrey priorities; and
 - 3.2.4. establish a co-ordination group to deliver the joint priorities.

Implementation Plan

- 3.3. The plan below highlights key actions programmed in order to achieve a fully integrated shared Board and Strategy by June 2022.

No.	Action	Lead Officer/s	Date by
1	Hold an 'Extraordinary' SWP Board meeting to agree revised 'Terms of Reference' and Partnership Plan on a Page for 2021/22	Tamsin McLeod & Katie Webb	23 Sep '21
2	Establish a coordination and delivery group to deliver the priorities on behalf of the Board	Eve Budd, Tamsin McLeod & Katie Webb	30 Sep '21
3	Workshop with key stakeholders to shape priorities and outcomes for the new shared Health and Wellbeing and Community Safety Strategy	Tamsin McLeod, Katie Webb & Eve Budd	31 Dec '21

4	Development of a new Health & Wellbeing and Community Safety Strategy	Tamsin McLeod & Katie Webb	31 Mar '22
5	Health & Wellbeing and SWP Board approve new shared priorities and Strategy	Tamsin McLeod & Katie Webb	31 Mar '22
6	SWP and WBC Health & Wellbeing fully integrated with approved shared Strategy	Tamsin McLeod & Katie Webb	30 Jun '22

3.4. These timescales are subject to partner organisations internal processes to agree and implement this direction.

4. Relationship to the Corporate Strategy and Service Plan(s)

4.1 The development of a Health & Wellbeing Board and aligned new strategy directly links with the following elements of Waverley's Corporate Strategy 2020-2025 and the vision to promote:

- the value and worth of all residents, with opportunities for all, regardless of race, age, disability, religion, gender or sexual orientation, income or wealth
- high quality public services accessible for all
- a financially sound Waverley, with infrastructure and resilient services fit for the future
- a strong, resilient local economy, supporting local businesses and employment
- effective strategic planning and development management which supports the planning and infrastructure needs of local communities
- a sense of responsibility by all for our environment, promoting biodiversity, championing the green economy and protecting our planet
- the health and wellbeing of our communities.

4.2 Expanding the strategic function of the SWP to incorporate a wider healthier community agenda will enable partners to share priorities across community wellbeing, health, social care, tackling antisocial behaviour and criminal activity through addressing the wider determinants of health. Importantly it will also directly facilitate our strategic priorities, specifically:

- Supporting a strong, resilient local economy
- Effective strategic planning and development management to meet the needs of our communities.
- Improving the health and wellbeing of our residents and communities

4.3 The structure change to the SWP Board will not impact the operational arm of the SWP with the Community Harm and Risk Management Meetings, Joint Action Group and Serious Organised Crime Group remaining in their current format. However, the collaboration and development of a shared Health and Wellbeing and Community Safety Board and Strategy will provide an opportunity to place a new focus on reducing health inequalities and greater focus on tackling chronic problematic community issues whilst building and maintaining safer and healthier communities.

5 Recommendations

The Community Wellbeing Committee are asked to:

1. Support the alignment of the shared priorities and establishment of a shared

Board and Shared Strategy,

2. Identify members to take part in a workshop with partners and stakeholders to shape priorities and outcomes, and;
3. Continue to scrutinise the strategic function of the Safer Waverley Partnership along with the delivery of the shared Health and Wellbeing and Community Safety Priorities.

6. Implications of decision(s)

6.1 Resource (Finance, procurement, staffing, IT)

All work will be resourced by current staffing predominantly in the Leisure and Community teams. However, the success of this project is contingent on the full support of the SWP and new Health & Wellbeing Board.

There are no finance implications in this report.

6.2 Risk management

There are no risks identified in this report.

6.3 Legal

There are no legal implications in this update report.

6.4 Equality, diversity and inclusion

There are no direct equality, diversity or inclusion implications in this report, however as the shared Board and Strategy are developed a full Equality Impact Assessment will be completed to help inform the potential groups at risk.

6.5 Climate emergency declaration

There are no climate emergency impacts or outcomes in this report..

7. Consultation and engagement

7.1 Consultation has included the members of the SWP Executive Board, the relevant Portfolio Holder/s and Management Board.

7.2 Comments from the Community O&S Committee will be used to help develop the new Strategy.

8. Other options considered

8.1 Not applicable.

9. Governance journey

9.1 Further updates will be presented to the O&S Committee at relevant stages.

Annexes:

- Annexe 1 Health and Wellbeing and Safer Waverley Partnership Board membership
Annexe 2 Plan on a Page 2021-22

Background Papers

There are no background papers, as defined by Section 100D(5) of the Local Government Act 1972).

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Annexe 1 - Health and Wellbeing and Safer Waverley Partnership Board membership

Organisation	Position	Membership status
Guildford & Waverley CCG (Surrey Heartlands)		Existing / Chair
Surrey Police	Supt Operations	Existing / Deputy Chair
Waverley Borough Council	Strategic Director	Existing
Waverley Borough Council	Portfolio Holder for Community Safety	Existing
Waverley Borough Council	Head of Housing Delivery & Communities	Existing
Surrey Fire & Rescue Service	Group Commander Response	Existing
Surrey County Council	Elected Member	Existing
Surrey County Council	Community Safety Officer	Existing
Office of the Police and Crime Commissioner		Existing
North East Hampshire & Farnham CCG		Existing
National Probation Service	Assistant Director	Existing
Kent, Surrey & Sussex Community Rehabilitation Company	Representative	Existing
Waverley Borough Council	Portfolio Holder for Health and Wellbeing	New
Waverley Borough Council	Head of Commercial Services	New
Voluntary Action Southwest Surrey	Chief Executive	New
Surrey Heartlands	Independence and Prevention Senior Programme Lead	New
Surrey County Council	Adult and Children Leads	New
Southwest Surrey Domestic Abuse Outreach Service	Chief Executive	New
North East Hants and Farnham CCG	Community Engagement Lead	New
Active Surrey	Health Lead	New
Support Officers		
Waverley Borough Council	Safer Communities Officer	Existing
Waverley Borough Council	Community Services Manager	Existing
Waverley Borough Council	Community Support Officer	Existing
Surrey Police	Waverley Neighbourhood Inspector	Existing
Waverley Borough Council	Leisure Services Manager	New

Coordination and Delivery Group membership

Waverley Borough Council - Safer Communities Officer
 Waverley Borough Council - Leisure Development Officer
 Waverley Borough Council - Community Partnerships Officer
 Waverley Borough Council - Housing Manager
 Surrey Police - Borough Commander
 Surrey Police - Neighbourhood Sergeants
 Surrey County Council - Community Safety Officer
 Surrey County Council - Adult and Children Representatives
 Surrey County Council - Youth Targeted Support Services
 North East Hants and Farnham CCG - Representative
 Surrey Heartlands Integrated Care Partnership - Representative
 Southwest Surrey Domestic Abuse Outreach Service - Representative
 Voluntary Sector - Representative
 Surrey Fire and Rescue Service - Representative
 Places Leisure - Health & Wellbeing Manager

Health and Wellbeing and Safer Waverley Partnership Plan on a Page 2021-22

Priority 1 Creating healthier communities

- Address the wider determinants of health: housing, planning, environment and social.
- Utilise the Population Health Management Programme to help us identify and address the identified health inequalities.
- Expand and deliver the health & wellbeing programme borough-wide.
- Develop new community projects and initiatives to address the mental and physical wellbeing impact of Covid.

Priority 2 Safeguarding vulnerable residents and communities

- Prevent
- Establish a programme of work to raise awareness of Domestic Abuse Support Services in Waverley including Against Domestic Abuse Pledge.
- Reduce social isolation and loneliness.
- Develop and support digital inclusion projects that enable people to be connected to their communities and remain independent.
- Explore how carers may be supported to receive respite and improve their wellbeing.

Priority 3 Tackling crime and anti-social behaviour

- Maintain the statutory function of the Safer Waverley partnership.
- Deliver a series of training to ensure effective partner engagement in the CHaRMM, JAG and SOC-JAG.
- Review and develop Community Trigger procedures in light increased applications and learning.
- ASB Pledge.
- Develop and deliver activities for young people, including social wellbeing sessions and diversionary activities, such as Friday Night Project.

Priority 4 Developing a shared H&W and CS Strategy

- Carry out a review and of the SWP Executive and current Health & Wellbeing (H&WB) Board arrangements to create one Board and one Strategy.
- Review the current H&WB Strategy and Action Plan and align to Surrey H&WB Board which has merged with the Surrey Community Safety Board.
- Establish a coordination and delivery group to deliver the joint H&W and SWP priorities.

To protect and support our residents to live long and healthy lives - reducing inequality, stigma and discrimination

To improve the health and wellbeing of our residents - reducing health inequalities

To promote and develop community opportunities and facilities - ensuring Waverley remains a healthy and safe place to live and work

